



This is to certify that the holder of this certificate:

Merlin Flex Limited

Has satisfied all the requirements to become fully registered on the JOSCAR supplier accreditation register, as set out by ADS and participating buying organisations.

A handwritten signature in pink ink, appearing to read "CM", is centered above the name and title.

Colin Maund
CEO, Hellios Information

Renewal Date:

1 August 2022



JOSCAR is supported by

